



CFO COALITION FOR THE SDGs

Meeting w/ FCC Construcción

October 20th, 2022



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LABOUR



ENVIRONMENT



ANTI-CORRUPTION

AGENDA

- 1. AGGREGATE OVERVIEW OF CFO PRINCIPLES
IMPLEMENTATION REPORT RESULTS**
- 2. CONSTRUCTION, MATERIALS, AND REAL ESTATE MACRO-
SECTOR FOCUS**
- 3. NEXT STEPS**

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AGGREGATE OVERVIEW OF CFO PRINCIPLES IMPLEMENTATION REPORT RESULTS

CFO COALITION FOR THE SDGs

THE COALITION REPRESENTS 30 INDUSTRIES AND 6 FINANCIAL SERVICES SPANNING THE ENTIRE INVESTMENT VALUE CHAIN

Constructions, Materials, and Real Estate	Consulting	Consumer Products	Energy & Utilities	Industrial Goods	Telecom, Media, and Tech	Advisors
- Building Materials - Construction - Real Estate Development	- Management Consulting - Technical Services	- Agriculture - Beverage - Beverages - Consumer Goods - Cosmetics - Food Processing - Online Retail - Physical Retail	- Electric Utility - Energy - Infrastructure - Multiutilities - Nuclear - Oil & Gas - Renewables	- Aerospace, Defense, and Security - Auto Parts - Chemicals - Electrical Equipment - Industrial Free Zone - Oilfield services and equipment - Packaging & Containers - Paper & Forest products - Steel Manufacturing	- Telecom - Software & Computer Services	- Banking - Development Bank - Insurance, Investment Management - Investment Management - Legal - Rating Agency
Most addressed SDGs	Most addressed SDGs	Most addressed SDGs	Most addressed SDGs	Most addressed SDGs	Most addressed SDGs	

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MARKET CAP

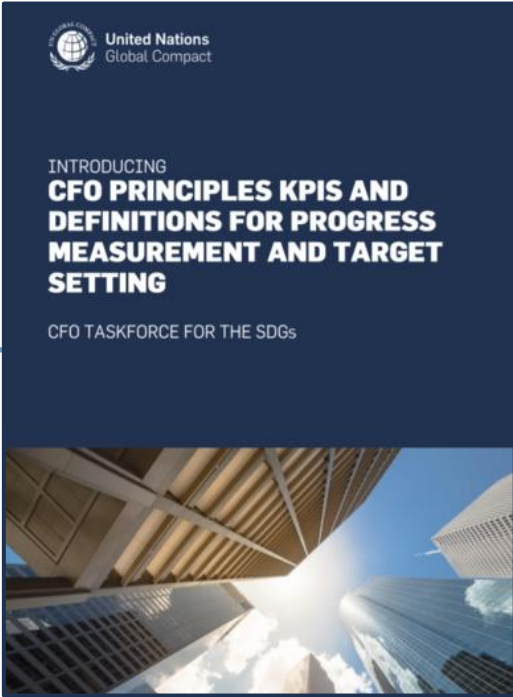
CFO COALITION FOR THE SDGS

CFOs REPORTED ON SDG STRATEGY, INVESTMENTS, FINANCE, AND COMMUNICATION

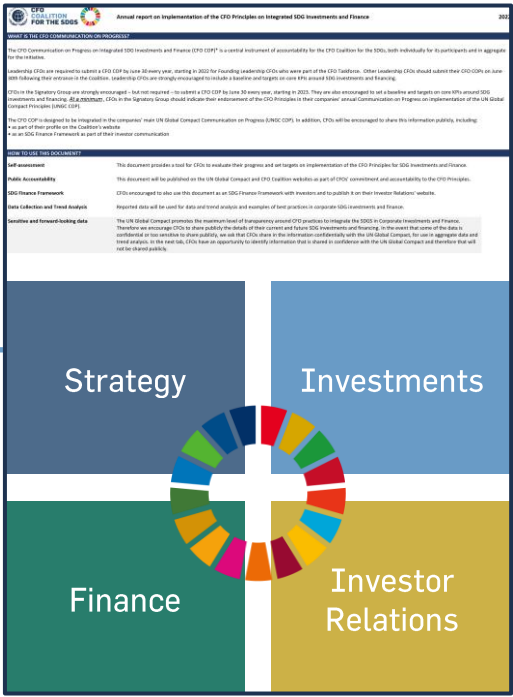
2020



2021



2021



2022



CFO COALITION FOR THE SDGS

CFOs ARE INCREASINGLY SETTING TARGETS TO QUANTIFY THE IMPACT OF SUSTAINABILITY STRATEGIES

Strategy

Investments

Finance

Investor Relations

AGGREGATE

Reported targets	465	36 # OF COMPANIES
KPIs used in SLBs/SLLs	90	19% OF REPORTED TARGETS
Targets benchmarked	240	52% OF REPORTED TARGETS
Performance on target independently verified	306	66% OF REPORTED TARGETS
Most addressed SDGs (aggregate for all Coalition)	13 CLIMATE ACTION 1 12 RESPONSIBLE CONSUMPTION AND PRODUCTION 2 7 AFFORDABLE AND CLEAN ENERGY 3 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE 4 8 DECENT WORK AND ECONOMIC GROWTH 5	

CFO COALITION FOR THE SDGS

CURRENT MEMBERS OF THE COALITION INVESTED \$110B TOWARD THE SDGS

Strategy	Investments
Finance	Investor Relations

	2020	2021	AGGREGATE
	ACTUAL	ACTUAL	2022 to 2025 PROJECTION
ALL INVESTMENTS			
SDG-aligned investments*	\$ 53,6B** 41% OF ALL INVESTMENTS	\$ 54,5B 45% OF ALL INVESTMENTS	\$ 332B 66% OF ALL INVESTMENTS
CAPEX		\$ 24B 26 # OF COMPANIES	
OPEX		\$ 16B 21 # OF COMPANIES	
M&A + Other		\$ 3B 8 # OF COMPANIES	

CFO COALITION FOR THE SDGS

COMPANIES IN THE COALITION HAVE REPORTED 127

EXAMPLES OF SDG-ALIGNED INVESTMENTS



AGGREGATE

	2021 ACTUAL
Reported investments	127 27 # OF COMPANIES
Investments linked to SDG targets	98 77% OF REPORTED INVESTMENTS
# of CAPEX	56 44% OF REPORTED INVESTMENTS
# of OPEX*	44 35% OF REPORTED INVESTMENTS

* As per the [CFO Principles KPIs and Definitions for Progress Measurement and Target Setting](#). OPEX expenses can be considered as SDG-aligned investments when they are directed toward human capital (e.g., training of workforce, [...])
Source UN Global Compact CFO Coalition for the SDGs

CFO COALITION FOR THE SDGS

SDG FINANCE HAS INCREASED 55% YoY

Strategy	Investments
Finance	Investor Relations

	2020	2021	2022
	ACTUAL	ACTUAL	PROJECTION
SDG finance	\$ 87B*	\$ 135B	\$ 91B
	27% OF ALL DEBT	34% OF ALL DEBT	
Sustainability-Linked Bonds		\$ 33B	\$ 11B
		10 # OF COMPANIES	8 # OF COMPANIES
Sustainability-Linked Loans/Revolving Credit Facilities		\$ 58B	\$ 57,6B
		21 # OF COMPANIES	18 # OF COMPANIES
Use-of-proceeds instruments		\$ 36,8B	\$ 25,7B
		14 # OF COMPANIES	11 # OF COMPANIES

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CONSTRUCTION, MATERIALS, AND REAL ESTATE MACRO- SECTOR FOCUS

CONSTRUCTION, MATERIALS, AND REAL ESTATE MACRO-SECTOR FOCUS

MORE THAN 60% OF TARGETS HAVE BEEN BENCHMARKED

Reported targets	67	6 # OF COMPANIES
KPIs used in SLBs/SLLs	8	12% OF REPORTED TARGETS
Targets benchmarked	42	63% OF REPORTED TARGETS
Performance on target independently verified	45	67% OF REPORTED TARGETS
Most addressed SDGs (aggregate for all Macro-sector)	11 SUSTAINABLE CITIES AND COMMUNITIES1 13 CLIMATE ACTION2 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE3 8 DECENT WORK AND ECONOMIC GROWTH4 12 RESPONSIBLE CONSUMPTION AND PRODUCTION5	

CONSTRUCTION, MATERIALS, AND REAL ESTATE MACRO-SECTOR FOCUS

6% OF ALL INVESTMENTS WERE SDG-ALIGNED IN 2021 FOR THE CONSULTING MACRO-SECTOR

Strategy	Investments
Finance	Investor Relations

CONSTRUCTION, MATERIALS, AND REAL ESTATE

ALL INVESTMENTS	2021 ACTUAL
SDG-aligned investments*	\$ 645M 6% OF ALL INVESTMENTS
CAPEX	\$ 437M 4 # OF COMPANIES
OPEX	\$ 113M 3 # OF COMPANIES
M&A + Other	\$ 44M 3 # OF COMPANIES

CONSTRUCTION, MATERIALS, AND REAL ESTATE MACRO-SECTOR FOCUS

11 INVESTMENT EXAMPLES WILL BE REPORTED BY THE COALITION

Strategy	Investments
Finance	Investor Relations

CONSTRUCTION, MATERIALS, AND REAL ESTATE

	2021 ACTUAL
Reported investments	19 3 # OF COMPANIES
Investments linked to SDG targets	11 58% OF REPORTED INVESTMENTS
# of CAPEX	11 58% OF REPORTED INVESTMENTS
# of OPEX*	2 10% OF REPORTED INVESTMENTS
# of M&A and Other	3 16% OF REPORTED INVESTMENTS

CONSTRUCTION, MATERIALS, AND REAL ESTATE MACRO-SECTOR FOCUS

SDG FINANCE REPRESENTS, ON AVERAGE, 22% OF ALL CORPORATE DEBT

Strategy	Investments
Finance	Investor Relations

CONSTRUCTION, MATERIALS, AND REAL ESTATE

	2021 <i>ACTUAL</i>	2022 <i>PROJECTION</i>
SDG finance	\$ 10B 22% <i>OF ALL DEBT</i>	\$ 13B
Sustainability-Linked Bonds	\$ 1B 1 # OF COMPANIES	\$ 3B 1 # OF COMPANIES
Sustainability-Linked Loans/Revolving Credit Facilities	\$ 9B 3 # OF COMPANIES	\$ 10B 3 # OF COMPANIES
Use-of-proceeds instruments	\$ 280M 1 # OF COMPANIES	\$ 561M 1 # OF COMPANIES

3 NEXT STEPS

NEXT STEPS
UPCOMING EVENTS



Malaysia

November 23rd, 2022

Kuala Lumpur – EQ Hotel

Agenda

- Welcome remarks
- **Keynote** Global South as the hub for Sustainable Finance
- **Panel 1** The central rôle of CFOs: boosting an efficient transition
- **Panel 2** The Role of Financial Institutions in Fostering Sustainable Finance
- **Presentation 1** SDG-aligned Investments from the CFO Coalition Construction, Materials, and Real Estate macro-sector
- **Presentation 2** SDG-aligned Investments from the CFO Coalition Industrial Goods macro-sector
- **Panel 3** The Investors' view: encompassing sustainability into companies evaluation
- **Presentation 3** SDG-aligned Investments from the CFO Coalition Energy and Utilities macro-sector
- **Panel 4** Islamic Finance and the SDGs
- Closing remarks

Participation

- CFOs
- Community of Experts
- Investors
- Intermediaries
- UN agencies
- Partners
- Media



United Nations Global Compact

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